



PUBLIC TENDER OFFER FOR ALL THE ORDINARY SHARES OF PALINGEO S.P.A.

**THE BIDDER HAS INITIATED THE JOINT PROCEDURE FOR THE
FULFILMENT OF THE OBLIGATION TO PURCHASE AND THE RIGHT
TO PURCHASE**

DELISTING OF PALINGEO ORDINARY SHARES AS OF TODAY

Carpenedolo (BS), 9 January 2026 – With reference to the total tender offer pursuant to Articles 102 et seq. of Legislative Decree no. 58 of 24 February 1998 ("TUF"), it is mandatory pursuant to Article 12 of the Issuer's bylaws ("Offer") launched by I.CO.P. S.p.A. Società Benefit ("ICOP" or "Offeror") concerning a maximum of 2,994,606 ordinary shares ("Shares") of Palingeo S.p.A. ("Issuer" or "Palingeo"), at the price of Euro 6.61, the following is hereby announced.

The terms used with an initial capital letter in this press release, unless otherwise defined, have the same meaning as in the offer document published by the Offeror ("Offer Document").

With reference to the final results of the acceptances of the Offer and the exercise of the right to purchase pursuant to Article 111 of the TUF and the fulfilment of the purchase obligation pursuant to Article 108, paragraph 1, of the TUF, as referred to in Article 13 of the Articles of Association, concerning all no. 232,125 Shares still held by the market corresponding to 3.19% of the Issuer's share capital ("Residual Shares"), the Offeror has today informed the Issuer of the deposit of the sum of Euro 1,534,346.25, corresponding to the total value of the Joint Procedure, on the current account opened with BPER Banca S.p.A..

It should be noted that this amount is dedicated to the payment of the consideration due to the shareholders holding the Residual Shares.

The transfer of ownership of the Residual Shares to the Offeror will be effective today, with the consequent entry in the shareholders' register by the Issuer.

Holders of Residual Shares will be able to obtain payment of the consideration for the Joint Procedure directly from their respective Depositary Intermediaries. The obligation to pay the consideration of the Joint Procedure will be deemed fulfilled when the relevant sums are transferred to the Depositary Intermediaries from which the Residual Shares originate.

After the expiry of the five-year limitation period referred to in Article 2949 of the Civil Code, and without prejudice to the provisions of Articles 2941 et seq. of the Civil Code, the holders of the Residual Shares who have not requested it will lose the right to obtain payment of the consideration of the Joint Procedure and the bidder will be entitled to obtain the return of the sums deposited and not collected.

Finally, it should be noted that Borsa Italiana, having met the regulatory requirements, with notice no. 57704 of 23 December 2025 ordered the suspension from trading of the Issuer's Shares on Euronext Growth Milan in the sessions of 7 and 8 January 2026 and the deactivation from trading starting from the session of 9 January 2026.

This press release is available on the Company's website www.palingeo.it in the Investor Relations – Press Releases section and on www.emarketstorage.it.

About Palingeo

Palingeo is an Italian company based in Carpenedolo, founded in 1999, specialized in the fields of geotechnics, soil consolidation and geognostics. It was born from the experience of professionals in the sector and has established itself as an Italian leader, offering services such as soil consolidation and waterproofing, foundation engineering, and land reorganization. The company operates on commission for private individuals and public bodies, acquiring projects through subcontracts or participating directly in calls for tenders, even in temporary association with other operators. Its presence extends throughout the country, with four local units distributed between the provinces of Brescia, Mantua and Messina. Palingeo holds the main quality certifications in the sector and focuses on construction specialized in the foundation sector, offering geological and infrastructural services. The Company is active in the public construction sector, basing its business model on the research, awarding and implementation of contracts through direct or indirect channels. To improve production efficiency, Palingeo has adopted Industry 4.0 technologies on construction sites, allowing remote connection with the Technical Office through dedicated applications and specific portals. The Company is oriented towards technological development to optimize production processes and ensure a high level of professionalism in the services offered.

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